GRAFTON COUNTY COMMISSIONERS' MEETING 3855 Dartmouth College Highway North Haverhill, NH 03774 July 19<sup>th</sup> 2017

PRESENT: Commissioners Lauer, Ahern and Piper, County Administrator Libby.

OTHERS PRESENT: Human Service Administrator Bishop, Assistant Maintenance Superintendent Richard Thompson and Treasurer Karen Liot Hill

Commissioner Lauer called the meeting to order at 9:00am and began with the Pledge of Allegiance.

Human Service Administrator Bishop arrived and gave the following report: \* See Attached Reports

- 1) LTC Expenses to date:
  - Payment by Towns Report
  - CAP Report
  - Recoveries
- 2) Legislation:
  - State County Finance met July 10<sup>th</sup>
  - Consultant Interviews next week
- 3) Other:
  - Blood Drive August 4<sup>th</sup> 12pm 5pm
  - Walk NH

Commissioner Lauer asked if everyone had a chance to read the minutes from the July 11, 2017 meeting. Commissioner Ahern had several edits.

Commissioner Ahern moved to approved the minutes from the July 11, 2017 meeting as amended. Commissioner Piper seconded the motion. All were in favor.

Assistant Maintenance Superintendent Thompson arrived and gave the following report:

#### MAINTENANCE DEPARTMENT REPORT TO GRAFTON COUNTY COMMISSIONERS

May 16 – June 19, 2017

COMPLEX

Forced Sewer Main – Surveyor Tom Smith, of THOMAS S. SMITH, L.L.S. LAND SURVEYING AND MAPPING, completed the requested survey that encompasses the existing

and newly proposed forced sewer main boundaries located within the county's and Town of Haverhill's properties (see attachment). I shared a draft copy with Jo Lacaillade, the Haverhill Town Manager, and she stated she was okay with the proposed easement area. She also gave Julie and I a copy of a letters she sent to the Federal highway Administration and NH Dept. of Transportation, which informs them of our intent to replace our section of forced sewer main that is within the boundary of the rail trail (see attached letters). Per Jo Lacaillade's request, Julie contacted the county's legal counsel requesting they draft an easement for the subject area. Once complete Jo will review it with the town's legal counsel and get back to us on approval.

Forced Sewer Main – Sewage bubbled out of the air release structure in front of the Maintenance/Farm Building...We discovered the air release valve was rusted completely off the sewer main and laying in bottom of the manhole (see picture)...we initially plugged the air release valve port hole and later installed a manual air release apparatus as interim measure until sewer main is replaced

**Hydrants** – Performed 6-month flush of complex's hydrants in coordination with Woodsville Water & Light Dept. and public notification

**Sprinkler Systems** – Hampshire Fire & Maint. Dept. staff completed quarterly inspections and tests of all sprinkler systems throughout the complex and annual requirements at the biomass plant and the Dept. of Corrections facilities...no discrepancies noted

Emergency Generator – Block heater thermostat failed in the open position on the nursing home/biomass generator...replaced thermostat and installed new contactor

**Pavement** – Numerous cracks in pavement behind the Dept. of Corrections...pressure-washed debris from cracks and sealed with liquid tar mixture

### COURTHOUSE

Preventative Maintenance (PM) - Performed various PM tasks throughout.

**Intrusion Alarm** – Circuit Court Office operable window alarm sensor kept tripping intermittently for no reason... *Tasco Security replaced the window sensor* 

#### NURSING HOME

Preventative Maintenance (PM) – Performed various PM tasks throughout

**Kitchen Hood & ductwork:** Tri-State Hood & Duct performed the 6-month cleaning and inspection of the kitchen hood and ductwork...no discrepancies were noted

**Life Safety** - CMS (Centers for Medicare & Medicaid Services) approved some new code responsibilities that we must implement. One of those code requirements dictates an annual inspection of all fire and smoke doors. All documentation must be maintained 3-years. *We* 

completed our inspection of all the doors (roughly 200 locations) and found discrepancies affecting approximately 25%. We've fixed several thus far and are in the process of compiling a list of materials to address the remaining.

**Life Safety** - The two fire curtains in the dish room area have excessive gaps at each corner where the fire curtains close against their thresholds...welded stainless steel extensions on thresholds to close gaps

HVAC – The compressor failed in the air conditioning system that supports the Meadow and Granite dining rooms. Because of the age of the system and the fact it is an R22 refrigerant system that is becoming less supportable due the phase out of this refrigerant, I have requested a quote to replace the system in its entirety. I'm still awaiting a full description of the scope of work from North Country Mechanical so that I can solicit two other bids for this work.

**HVAC** – The Air Conditioning Condensing Unit (ACCU) fan motor failed causing loss of air conditioning in the 1<sup>st</sup> floor Administrative wing areas...replaced fan motor

HVAC – Crank case heater failed on ACCU 4...replaced heater

**HVAC** – Room 309's heat was stuck on...replaced bad zone valve

**Kitchen** – Lower convection oven would not run...replaced capacitor to fix problem. Noticed fan motor bearings are failing based on excessive noise when it runs...ordered a replacement fan motor

Laundry — Washer #2 had a leak at the drum shaft seal and a drain valve periodically sticking open...replaced drum shaft seal and drain valve. Due to the extreme weight of the drum assembly the job posed a physical hazard to replace the shaft seal. To overcome this issue, Dennis McLam designed and fabricated a specialized dolly that could easily support the drum assembly to facilitate the safe replacement of the subject seal. Attached is a copy of his Saving Money suggestion that I encouraged him to submit because it was such a good idea.

#### ADMINISTRATIVE BUILDING

**Preventative Maintenance (PM)** – Performed various PM tasks throughout.

**HVAC** – A section of the heating coil in one of the building's major air handlers burst and flooded portions of the building. We've since soldered the failed section and put the air handler back on line. Completed repair of flood-damaged walls and ceilings in the bathrooms directly below this unit.

#### DEPT. OF CORRECTIONS

**Preventative Maintenance (PM)** – Performed various PM tasks throughout

**Kitchen Hood & ductwork:** Tri-State Hood & Duct performed the 6-month cleaning and inspection of the kitchen hood and ductwork...no discrepancies were noted

HVAC - Heat pump WHP-H1 Motor Saver failed... Contacted Trane for warranty part

**HVAC** – Heat pump WHP-G1 Circuit A is low on refrigerant and there is no sign of a leak... Trane found and fixed a small refrigerant leak on the Schrader valve and reserviced the system

**HVAC** – Heat pump WHP-H3 has a bad pressure transducer... *Trane ordered a warranty replacement* 

**HVAC** – Heat Pump WHP-D1 keeps going into ALARM when reversing valve shuttles between cooling to heating...requested warranty service from Trane

Dental Equipment – Autoclave unit will not power up...replaced faulty power switch

Kitchen – Steam Kettle pressure relief valve falling apart...ordered new one

Kitchen – Upper RH convection oven spark module died...replaced spark module

**Kitchen** – Inmates damaged potato peeler by operating it when it wasn't properly assembled. John Bishop milled up a replacement bushing on his home machine lathe and fixed a few other damaged parts, saving the county over \$1,400 in replacement parts

**Roof** – Water leaking in around lint collector in laundry...caulked roof seam

#### MAINT/FARM BUILDING

Preventative Maintenance (PM) – Performed various PM tasks throughout

#### Farm

Farm Outbuilding — Richard Thompson inspected the building and drafted an estimate of materials needed to restore the structure (see attachment). I reached out to River bend Career & Technical Center and spoke with the Building Trades Instructor, Lance Mills, about the project. I finally spoke with Lance and it seems it fell off his radar with the business of school year end. He asked that I send him pictures and he will review them within the next week or so.

**Dairy Barn** – North elevation wall on South barn has major rot in structural timbers and sheathing in lower 8' of entire wall. We are approximately 75% complete. The remaining work includes installing a door, window and clapboards (see pictures).

**Dairy Barn** - Middle Rannai hot water heater has bad bearings in combustion fan...replaced fan assembly

**Dairy Barn** - Bulk milk tank not working right...replaced flow restrictor and check valve

**Dairy Barn** - Milk line pulsator not working...soldered broken wire

Dairy Barn - Milk refrigeration condenser capacitor bad...replaced capacitor

#### BIOMASS PLANT

**Preventative Maintenance (PM)** – Performed various PM tasks throughout.

#### ALTERNATIVE SENTENCING BUILDING

Preventative Maintenance (PM) – Performed various PM tasks throughout

#### VEHICLES & EQUIPMENT

**Preventative Maintenance (PM)** – Performed various PM tasks

34 Ton Truck – Olivarian Auto replaced the RH front axle u-joint due to wear.

Treasurer Karen Liot Hill arrived to discuss the Tax Anticipation Note that will be needed for fiscal year 2018. She was authorized to borrow up to (ten) million dollars at the Delegation meeting on June 26, 2017. She presented a quote that she received from Woodsville Guaranty Savings Bank at 1.29% for a line of credit. The Treasurer's recommendation is that we move forward with the proposal from WGSB. There are no origination fees for the borrowing. Commissioner Ahern stated that he feels that this falls under RSA 28:8 and that he feels that the Treasurer needs to go out to bid. Commissioner Lauer stated that she is concerned with only getting one proposal as well. The Commissioners discussed this further with Treasurer Hill. She will request bids from the following banks: Bank of NH; Mascoma Savings Bank; Meredith Village Savings Bank. She will have bids due on Monday and will report back to the Commissioners on Tuesday. CA Libby told her to make sure and ask each bank if a Legal Opinion letter is required for borrowing from their banks.

Commissioner Lauer asked if everyone-had-a chance to read the minutes from July 14, 2017. Commissioner Ahern had several edits.

Commissioner Ahern moved to approved the minutes from the July 14, 2017 meeting as amended. Commissioner Piper seconded the motion. All were in favor.

Commissioner Piper questioned an invoice from West Central Behavior Health. She expressed concern that they are charging mileage for their services at the DoC. Commissioner Lauer stated that they come to the jail to provide the services because we cannot take the inmates to them. So, they charge us mileage to come to the facility. Commissioner Ahern stated that he assumes that

there is a contract with WCS and in that contract there should be a provision for mileage. If there is not than we should not be paying mileage. CA Libby informed the Commissioners that Supt Elliott emailed her a copy of the signed contract and that there is a mileage provision in it.

The Commissioners signed check registers FY 17 1213-1214; FY 18 2-4; 1002-1006; 1008

CA Libby shared with the Commissioners the information she received from the Finance Director at the nursing home regarding the Medicaid Revalidation process. This year they are requesting the social security numbers from the CA as well as all three (3) of the Commissioners. Each of the Commissioners filled out their information on the form that was provided.

CA Libby provided the Commissioners with the following financial recap of fiscal year 2017.\* See attached.

She reviewed with the Commissioners the unaudited final revenues and expenses. She reviewed each of the departments that were over-expended as well as those that were under revenue projections. She explained that although the nursing home expense budget was over-expended it was offset by their revenue from room and board being over projections. The increase in Medicaid residents from what was budgeted was a contributing factor to a number of the over-expended line items. As was expected, the largest over-expenditure was from contracted nurses due to the staffing shortage issues. CA Libby also reviewed with the Commissioners the projected yearend surplus spreadsheet that she prepares. She is projecting an increase in the county's overall fund balance at the end of the year and a further increase in the Undesignated Fund Balance. Both are positive improvements from the financial position of the past couple of years. She stated that overall the county had a good year financially.

CA Libby presented three (3) sets of Appropriation Transfers for the Commissioners to approve. She explained that the first set was the largest set of transfers. Transfers had not been done since back in January so this was to clean up the majority of over-expended accounts. The total for the transfers was \$1,127,489. She reviewed the list and explained some of the largest transfers.

Commissioner Ahern moved to approve the Appropriation Transfers in the amount of \$1,127,489. Commissioner Piper seconded the motion. All were in favor.

The next set of transfers totaled \$15,624. CA Libby reviewed the list with the Commissioners.

Commissioner Ahern moved to approve the Appropriation Transfers in the amount of \$15,624. Commissioner Piper seconded the motion. All were in favor.

The last set of transfers were to clean up all the final over-expended accounts. The transfers totaled \$3,487. CA Libby reviewed the list with the Commissioners.

Commissioner Ahern moved to approve the Appropriation Transfers in the amount of \$3,487. Commissioner Piper seconded the motion. All were in favor.

CA Libby handed out the following list of Encumbrance requests.\*See Attached She reviewed and explained the various request for encumbrances from the different departments. She explained that there was a \$25,000 request to be encumbered from remaining monies in the Maintenance budget to be used as a contingency for unanticipated maintenance issues that arise during the year. The past couple of years the instances of unbudgeted emergencies has been increasing. Maintenance Supt Oakes and CA Libby had discussed the potential of creating this contingency several months ago. There are already two (2) air conditioning issues at the nursing home that will be high dollar expenses and are repairs that need to be made immediately.

The total amount of the encumbrances being requested is \$126,828.94. These are broken down into Nursing Home encumbrances and all other department's encumbrances.

Commissioner Ahern moved to approve the Encumbrance requests in the amount of \$126,828.94. Commissioner Piper seconded the motion. All were in favor.

#### Commissioner Issues:

Commissioner Ahern reported on the Veterans in Agriculture meeting that was held at Cooperative Extension yesterday. He stated that there were more government officials than veterans present at the meeting. He listed some of the attendees at the meeting: Rep Theberge from Coos County; People from the Farm Service Agency; Mike Lunak; Glenn Putnam President of Grafton County Farm Bureau and Denis Ward. The group discussed acquiring land to farm on, how to fund Agriculture Enterprise; i.e. a farm, mentorship, networking and managing expectations. In the afternoon the group met with Bob Taylor from Blackmount Equipment and he explained different pieces of farm equipment especially tractors and how to know what people should purchase for different types of agriculture operations. Commissioner Lauer asked if this is a firm program or if it is still being developed. Commissioner Ahern stated that it was still being developed. He said that currently when veterans go to the VA and state that they are interested in agriculture they are told by the VA that they do not want to go into agriculture, that it's a dying industry. He stated that type of outlook by the VA needs to change. He stated that FSMA (Food Safety Modernization Act) reared its head again. He said the group was told that in order to work on a farm you have to go through a FSMA program. Commissioner Ahern stated that regulations are making it so much harder to farm these days. He said that it was a good meeting and that there will be more to come.

Commissioner Piper stated that she had seen Steve Schneider the former Town Manager from Enfield who is now the Executive Director the Upper Valley Lake Sunapee Regional Planning Commission. Mr. Schneider asked her if the Commissioners might like him to come in and speak about the Commission. Commissioner Ahern and Lauer agreed to have him come in.

Commissioner Piper said that she had sent an email back in June with the information that she had obtained from calling DES about the possibility of getting grant funding for the sewer main project and she was wondering what the status of that was. CA Libby stated that she will be looking into all the possible options for funding for that project during the remainder of the summer and into the fall.

Commissioner Ahern stated the Angel Ekstrom, the Regional Coordinator for the Central NH Public Health Network made a presentation to the Plymouth Rotary on Point of Service. After that presentation she told Commissioner Ahern that she would like to come to do a presentation on that same topic to the Commissioners. She has been working with Tom Andross.

Commissioner Ahern stated that he had gone to WGSB in Plymouth to inquire about them making a donation to the County. Commissioner Ahern is looking for monies for the farm shed. He was told that he would need to speak to someone at the main branch in Woodsville. He stated that he would be approaching the Grafton County Farm Bureau next.

Commissioner Lauer stated that she had met at the DoC with Jan Kinder, Ed Rajsteter, Superintendent Elliott and Substance Abuse Counselor Amero last week. Jan & Ed are trying to form a nonprofit to establish a transitional housing facility in the area. She stated that this is in the very preliminary stages. She also stated that it was nice to see the community wanting to get involved.

11:51 AM with no further business the meeting adjourned.

Respectfully Submitted,

Grant Total by Town From: 07 / 2016 To: 06 / 2017

Town	INC \$	# I Cases	HCBC \$	# H Cases	Total \$	# T Cases
TOWN	πνοφ	#100363	ПОВО Ф	# 11 Oddes	τοιαι ψ	# 1 Cases
ALEXANDRIA	64,806.61	5	10,006.07	5	74,812.68	10
ASHLAND	79,548.79	9	66,224.96	9	145,773.75	18
BATH	127,973.31	8	2,199.76	1	130,173.07	9
BENTON	5,086.36	1	0.00	0	5,086.36	1
BETHLEHEM	155,171.96	11	41,230.76	5	196,402.72	16
BRIDGEWATER	14,033.26	5	10,051.16	2	24,084.42	7
BRISTOL	162,997.79	15	90,227.58	12	253,225.37	27
CAMPTON	116,482.97	9	72,763.92	16	189,246.89	25
CANAAN	121,641.63	12	31,845.31	8	153,486.94	20
DORCHESTER	0.00	0	22,169.44	3	22,169.44	3
EASTON	0.00	0	10,214.93	1	10,214.93	1
ENFIELD	95,887.01	7	102,840.05	10	198,727.06	17
FRANCONIA	68,164.06	7	5,306.21	3	73,470.27	10
GRAFTON	123,749.71	9	56,266.71	7	180,016.42	16
GROTON	19,726.73	2	0.00	0	19,726.73	2
HANOVER	212,207.91	15	29,802.02	6	242,009.93	21
HAVERHILL	881,238.25	59	177,623.13	28	1,058,861.38	87
HEBRON	29,537.97	2	0.00	0	29,537.97	2
HOLDERNESS	62,369.62	4	0.00	0	62,369.62	4
LANDAFF	55,698.70	2	14,192.63	2	69,891.33	4
LEBANON	896,138.70	63	290,273.68	35	1,186,412.38	98
LINCOLN	207,525.43	12	18,698.28	4	226,223.71	16
LISBON	311,724.53	14	143,361.52	16	455,086.05	30
LITTLETON	655,468.00	42	277,705.61	41	933,173.61	83
LYMAN	5,665.36	2	178.92	1	5,844.28	3
LYME	46,354.67	4	13,450.16	2	59,804.83	6
MONROE	40,535.60	3	13,479.83	1	54,015.43	4
ORANGE	10,951.95	1	10,012.82	1	20,964.77	2
ORFORD	12,815.84	3	50,094.53	4	62,910.37	7
PIERMONT	71,783.14	6	5,622.62	3	77,405.76	9
PLYMOUTH	219,504.18	13	77,250.85	11	296,755.03	24
RUMNEY	38,532.79	6	0.00	0	38,532.79	6
SUGAR HILL	11,103.78	1	10,130.04	1	21,233.82	2
THORNTON	38,973.77	2	46,378.19	6	85,351.96	8
WARREN	73,327.61	5	32,796.47	3	106,124.08	8
WATERVILLE	30,345.11	1	16,443.85	1	46,788.96	2
WENTWORTH	86,563.66	6	14,597.75	3	101,161.41	9
WOODSTOCK	144,651.38	9	31,168.56	. 8	175,819.94	17
XXXXX	-251,780.00	1	0.00	0	-251,780.00	1
Grand Total Count:	39 5,046,508.14	376	1,794,608.32	259	6,841,116.46	635

## FY17 State Bill Reconcilation Summary

	ACTUAL (	CLAIMS		1/12th	difference
	INC	НСВС	Total	Payment	
Jul	189,048.49	147,542.46	336,590.95	340,217.00	3,626.05
Aug	464,313.75	146,499.65	610,813.40	591,997.00	(18,816.40)
Sep	426,395.48	168,958.01	595,353.49	591,997.00	(3,356.49)
Oct	443,138.18	154,072.67	597,210.85	591,997.00	(5,213.85)
Nov	448,855.30	164,064.95	612,920.25	591,997.00	(20,923.25)
Dec	415,803.50	142,473.18	558,276.68	591,997.00	33,720.32
Jan	427,399.10	141,516.39	568,915.49	591,997.00	23,081.51
Feb	483,456.87	126,904.12	610,360.99	591,997.00	(18,363.99)
Mar	478,233.59	134,343.14	612,576.73	591,997.00	(20,579.73)
Apr	431,313.00	146,701.22	578,014.22	591,997.00	13,982.78
May	491,665.78	176,864.71	668,530.49	591,997.00	(76,533.49)
Jun	430,663.60	144,667.82	575,331.42	592,000.00	16,668.58
TOTALS	5,130,286.64	1,794,608.32	6,924,894.96	6,852,187.00	(72,707.96)

% OF TOTAL CR	SB 409 CREDIT		Statutory ci	TOTALS	DCYF	INC	APTD	OAA	EY 16	BREAKDOWN by Month		DCYF	ANB	INC	APTD	OAA		Yearly Com
LCR	PIT		edits re	ဖ					,O	VN by M						į		parison
6.54	130,846.08		Statutory credits received by year	30.24	30.24				July	onth	257,850.35	79,472.22	0.00	167,814.26	7,234.68	3,329.19	FY 05	Yearly Comparison by Category:
6.76	135,155.63			30,978.82	34.93	30,943.89	0.00	0.00	Aug		155,720.90	64,323.81	0.00	81,951.55	7,792.33	1,653.21	FY 06	
6.75	134,974.30			2,136.25	16.18	2,120.07	0.00	0.00	Sep		155,720.90 160,070.02	60,257.00	0.00	75,987.80	22,903.47	921.75	FY 07	
7.73	154,555.54			2,005.30	14.37	1,990.93	0.00	0.00	Oct	<u>.</u>	160,362,45	53,355.60	0.00	98,901.58	8,021.27	84.00	FY 08	
8.11	405,553.00	HB 2 credits		5,998.18	6.56	5,904.82	0.00	86.80	Nov		113,448.60	19,428.43	0.00	82,160.57	7,703.85	4,155.75	FY 09	
7.72	385,865.41	begin		3,319.98	26.13	3,293.85	0.00	0.00	Dec		85,424.69	7,364.96	0.00	68,864.90	9,194.83	0.00	FY 10	
7.40	369,992,00			1,745.06	8.68	1,736.38	0.00	0.00	Jan		116,578.63	6,484.20	0.00	108,198.38	1,896.05	0.00	FY11	
5.82	436,979.00			9,429.22	14.37	9,414.85	0,00	0.00	Feb		121,219.60	2,921.93	0.00	113,498.16	4,678.04	121.47	FY12	
5.96	449,594.00			1,571.56	8.68	1,239.68	323.20	0.00	Mar		135,143.66	2,338.00	0.00	122,895.30	9,823.56	86.80	FY13	
5.48	274,069.00			5,026.21	66.87	4,879.34	80.00	0.00	Apr		198,069.12	3,206.71	12,330.60	166,393.61	8,340.25	7,797.95	FY14	
5.29	264,250.00			25,514.66	16.58	25,498.00	0.00	0.00	May		148,182.47	2,737.27	0.00	133,485.99	11,872.41	86.80	FY15	
5.09	264,250.00 254,733.00			13,384.36	26.60	12,731.60	626.16	0.00	Jun		73,527.80 101,139.76	799.48	0.00	68,520.55	4,120.97	86.80	FY16	
5.03	251,780.00			13,384.36 101,139.84	270.19	99,753.41	1,029.36	86.80	TOTALS		101,139.76	270.19	0.00	99,753.41	1,029.36	86.80	FY17	

# Fiscal Year 2017 Financial Recap

Unaudited Totals		
Revenue	€	40,855,170.98
Expenses	<b>⇔</b>	40,156,357.57
Encumbered Funds Expended	69	195,232.92
Revenue in excess of Expense:	↔	503,580.49

REVENUE:		EXPENDITURES:		
Departments finishing the year below Revenue Projections	e Projections	Departments - Over-expended		
Farm	(801.87)	Extension	↔	(63.71)
Sheriff's Dept \$	(50,752.53)	Other - Non Nursing Home	↔	(22,825.68)
V/W Grant \$	(3,479.63)	Nursing Home Administration	↔	(73,983.25)
Rent	(749.04)	Nursing	↔	(114,782.33)
		Pharmacy	₩	(22,928.62)
Departments finishing the year above Revenue Projections	e Projections	Contract Services	₩	(159,645.31)
Nursing Home \$	716,592.74			
Jail	24,207.39	Nursing Home Total Over-expenditures	↔	205,266.63
Alternative Sentencing \$	78,834.13	•		
\$ eeds	83,756.24			
Abandon Property \$	89,245.00			
\$ LIII	37,684.00			

Farm Totals - FY 2017					
Revenue - Budget	₩	522,761.00	Operating Expenses - Budget	↔	577,515.00
Revenue - Actual	₩	521,959.13	Capital Expenses - Budget	₩	70,000.00
Below Projections	€9	(801.87)	Operating Expenses - Actual	₩	567,117.83
•		,	Capital Expenses - Actual	↔	43,505.00
			Below Appropriated Expenses	↔	36,892.17
Total Expenses over Revenue	49	(88,663.70)			
Operating Rev V Operating Exp	↔	(45,158.70)			

Budget \$ 9,773,996.00 Actual \$ 10,031,973.97  Tue \$ 257,977.97  ed Expenses \$ 16,011,468.00  senses \$ 16,216,734.63	€÷				
\$ 10,031,973.97 \$ 257,977.97 \$ 16,011,468.00 \$ ses \$ 16,216,734.63		5,517,844.00	\$ 5,459,586.21	21	(58,257.79)
\$ 257,977.97  Expenses \$ 16,011,468.00  ses \$ 16,216,734.63	€	2,545,875.00	\$ 2,870,549.51	51 \$	324,674.51
Expenses \$ 16,011,468.00 ses \$ 16,216,734.63	€9	1,215,997.00	\$ 1,345,662.00	\$ 00	129,665.00
ed Expenses \$ 16,011,468.00 \$ nerses	Medicare B \$	252,000.00	\$ 354,912.55	55	102,912.55
ed Expenses \$ 16,011,468.00 \$ nerves \$ 16,216,734.63	Veterans \$	242,280.00	\$ 1,263.70	\$ 02	(241,016.30)
ed Expenses \$ 16,011,468.00 \$ nerses \$ 16,216,734.63	Э	9,773,996.00	\$ 10,031,973.97	\$ 26	257,977.97
\$ 16,216,734.63	Contract Nursing \$	254,000.00	\$ 677,336.80	30	(423,336.80)
• • • • • • • • • • • • • • • • • • • •	Bed Tax \$	603,849.00	\$ 692,656.91	31	(88,807.91)
Over Expenses \$ (205,266.63) Pharmacy	Pharmacy \$	65,000.00	\$ 87,928.62	% %	(22,928.62)
	Medicaid A \$	140,424.00	\$ 193,607.55	ιχ &	(53,183.55)
Medicaid B	Medicaid B \$	220,000.00	\$ 321,182.08	38 \$	(101,182.08)
	\$ 1	1,283,273.00	\$ 1,972,711.96	36	(689,438.96)