

DELEGATION VOTE ON FY19 BUDGET

Administration Building
3855 Dartmouth College Highway
North Haverhill, NH
June 25th, 2018

PRESENT: See Attached Sheet

9:00AM Rep. Sykes called the meeting to order and began with the Pledge of Allegiance.

Rep. Smith called the role. Twenty (20) members were present and a quorum was declared.

PRESENT: See attached

Department of Health and Human Services Commissioner Jeff Meyers handed out the attached PowerPoint and reviewed it with the Delegation.

Commissioner Meyers stated Grafton County's proshare payment will be \$2,067,456 or an increase of \$574,468.00 over last fiscal year. The state is asking the county to take a percentage of the county's extra proshare payment over last years and invest this in the IDNs and do the same thing in 2019 and 2020. If a county decides that it does not wish to invest in the program they would have to reduce the services coming into that county. He feels there are a great number of counties who are feeling positive about this program.

Rep. Sykes stated that because this is an unexpected piece of business, he doesn't want to risk the quorum. This will be taken up at the end of the meeting where they will have a full discussion and time for questions after they deal with the budget.

9:36 AM Rep Sykes recessed the meeting for Party Caucuses. Party members left the room to caucus with their respective parties

10:03 AM Party members returned and the meeting was reconvened

MOTION: Rep. Abel moved to appropriate \$44,197,281 for fiscal year 2019 of which \$25,979,276 is to be raised by taxes. Rep. White seconded the motion.

Discussion: Rep. Smith wanted to discuss the nursing home budget and the \$24,260.00 for Beautician services that was cut by the Commissioners to save taxpayers money. She stated that living in a nursing home is less than optimal and this is a way for elderly men and women to have their hair cut and styled to make them feel like human beings. The residents on Medicaid get \$70 a month for spending money which does not go very far when they have to pay for hair styling. She feels this is something that should not have been taken out of the budget.

MOTION: Rep. Smith moved to amend the motion and add \$24,620 for beautician services in the nursing home budget. Rep. Nordgren seconded the motion.

Discussion:

Rep. Almy asked what happened if this line item is cut from the budget. Rep. Sykes stated that the beautician will still be available but residents will have to pay for the services. Rep. Almy they have to buy many basic necessities out of that \$70 per month and haircuts will take a large piece of that. NHA Labore was present and was asked how much different hair styling will cost. He stated that permanents are \$55, \$20 for wash and cut and \$15 for men's haircut. Commissioner Piper spoke to why she made this motion at their level. She stated that this had not been county policy until 2012. She stated that she couldn't ask an elder in her district to pay for another elder's hair styling. Commissioner Piper also noted that the beautician has complained about not making enough money. If the Delegation were to put the money back in the budget it will take away the ability for her to be able to charge for her services and the Delegation should at least increase her salary.

A roll call vote on the amendment was called. Twelve (12) Reps., Abel, Almy, Bennett, Dontonville, Ham, Maes, Massimilla, Mulligan, Nordgren, Rand, Smith and Sykes were in favor. Eight (8) Reps., Binford, Brown, Darrow, Hennessey, Higgins, Ladd and Schwaegler and White were in opposition. With the vote being twelve (12) in favor and eight (8) in opposition the amendment passes.

Rep. Sykes stated that the new amended motion will appropriate \$44,221,541 for Fiscal Year 2019 of which \$26,003,536 is to be raised by taxes.

A roll call vote on the amended motion was called. Thirteen (13) Reps., Abel, Almy, Bennett, Dontonville, Higgins, Maes, Massimilla, Milligan, Nordgren, Rand, Smith, Sykes and White were in favor. Seven (7) Reps., Binford, Brown, Darrow, Ham, Hennessey, Ladd and Schwaegler were in opposition. With the vote being thirteen (13) in favor and seven (7) in opposition the motion passes.

MOTION: Rep. Almy moved to authorize the Treasurer to borrow Tax Anticipation Loans in an amount up to \$10,000,000. Rep. White seconded the motion. Thirteen (13) Reps., Abel, Almy, Bennett, Dontonville, Higgins, Maes, Massimilla, Milligan, Nordgren, Rand, Smith, Sykes and White were in favor. Seven (7) Reps., Binford, Brown, Darrow, Ham, Hennessey, Ladd and Schwaegler were in opposition. With the vote being thirteen (13) in favor and seven (7) in opposition the motion passes.

MOTION: Rep. Rand moved to contribute \$30,000 from Dispatch Fees for fiscal year 2019 to the Dispatch Capital Reserve Account. Rep. Almy seconded the motion. Thirteen (13) Reps., Abel, Almy, Bennett, Dontonville, Higgins, Maes, Massimilla, Milligan, Nordgren, Rand, Smith, Sykes and White were in favor. Seven (7) Reps., Binford,

Brown, Darrow, Ham, Hennessey, Ladd and Schwaegler were in opposition. With the vote being thirteen (13) in favor and seven (7) in opposition the motion passes.

MOTION: Rep. Maes moved to expend \$51,200 from the Dispatch Capital Reserve account for equipment for the Dispatch Center. Rep. White seconded the motion. Sixteen (16) Reps., Abel, Almy, Bennett, Dontonville, Hennessey, Higgins, Ladd, Maes, Massimilla, Mulligan, Nordgren, Rand, Schwaegler, Smith, Sykes and White were in favor. Four (4) Reps., Binford, Brown, Darrow and Ham were in opposition. With the vote being sixteen (16) in favor and four (4) in opposition the motion passes.

MOTION: Rep. Smith moved to contribute \$40,000 from Medicaid ProShare funds to the Nursing Home Capital Reserve account. Rep. White seconded the motion. Fourteen (14) Reps., Abel, Almy, Bennett, Darrow, Dontonville, Higgins, Maes, Massimilla, Mulligan, Nordgren, Rand, Smith, Sykes and White were in favor. Six (6) Reps., Binford, Brown, Ham, Hennessey, Ladd and Schwaegler were in opposition. With the vote being fourteen (14) in favor and six (6) in opposition the motion passes.

MOTION: Rep. Mulligan moved to expend \$62,753 from the Nursing Home Capital Reserve account for equipment at the nursing home. Rep. Almy seconded the motion. Eighteen (18) Reps., Abel, Almy, Bennett, Binford, Darrow, Dontonville, Hennessey, Higgins, Ladd, Maes, Massimilla, Mulligan, Nordgren, Rand, Schwaegler, Smith, Sykes and White were in favor. Two (2) Reps., Brown and Ham were in opposition. With the vote being eighteen (18) in favor and two (2) in opposition the motion passes.

MOTION: Rep. White moved to expend \$78,968 from the Register of Deeds Surcharge account for equipment. Rep. Abel seconded the motion. A roll call vote was called. Seventeen (17) Reps., Abel, Almy, Bennett, Binford, Darrow, Dontonville, Hennessey, Ladd, Maes, Massimilla, Mulligan, Nordgren, Rand, Schwaegler, Smith, Sykes and White were in favor. Two (2) Reps., Brown and Ham were in opposition. With the vote being seventeen (17) in favor and two (2) in opposition the motion passes.

IDN Discussion:

Rep. Almy stated that all of this depends on the continued proshare payments. She asked if these additional funds will continue. Commissioner Meyers stated the exact dollar amount year to year is a factor of what the Medicaid Allowable Cost is in the nursing homes. What has changed is when they really looked through the cost reports there were additional costs that could be claimed that had not been previously which is why there has been an increase in proshare payments. Unless the cost structure of the nursing home were to change dramatically they can continue to expect to continue to receive these increased proshare payments.

Rep. Abel stated that there have been discussions that showed various ratios of how money might be kept by the county and given back to the state. He asked if there a way for them to get a better sense of what the actual cost will be so the county could try to make sure it matched that

amount. Commissioner Meyers stated that the resolution he drafted would give the County Administrator authority to work with their department and discuss that figure. It would not exceed 60% of the increase over last year's proshare payment. Commissioner Meyers explained that he felt that if all the counties agreed to participate it would like be much closer to 50%.

Commissioner Meyers went on to answer other various questions from the Delegation. Representatives from each of the three (3) IDNs in Grafton County were present and answered questions from the Delegation as well.

Rep. Abel stated it would be helpful to get a sense of the timeline that would work. Commissioner Meyers stated that they would like to have this wrapped up with all the counties by Labor Day.

Rep. Sykes stated that he wants to make sure they get this vote done when they still have a quorum. Any action that they take today is not necessarily definitive or final. They can revisit and get more questions answered.

Rep Nordgren requested that the Democrats caucus.

*11:15 AM Rep. Sykes recessed the meeting for the democrats to caucus.

*11:45 AM The meeting reconvened

Rep. Darrow requested a republican caucus.

*11:45 AM Rep. Sykes recessed the meeting for the Republicans to caucus.

*12:03 PM The meeting reconvened

Rep. Almy requested a report from the IDNs at the end of the year if this passes.

MOTION: Rep. Nordgren moved to accept the model resolution as presented. Rep. Maes seconded the motion.

MOTION: Rep. Rand moved to amend the motion and add Grafton County into the resolution. Rep. Massimilla seconded the motion. A voice vote was called and all were in favor.

MOTION: Rep. Nordgren moved to adopt the following resolution as presented to the Delegation with the addition of Grafton County:

WHEREAS, the State of New Hampshire in partnership with the counties and providers established a program known as the Behavioral Health Transformation Waiver to increase the capacity of behavioral health services in New Hampshire, integrate

behavioral health and primary care and increase supports for persons who are transitioning out of institutional settings; and

WHEREAS, the Department of Health and Human Services in January 2016 obtained up to \$30 million per year for five years in federal funding from the Centers for Medicaid and Medicare Services (CMS) for this program that was based on both state and county health care spending; and

WHEREAS, in order to deliver these additional behavioral health services there have been established seven new Integrated Delivery Networks across the state that are comprised of each county, community mental health centers, hospitals, physician practices, area agencies delivering disability services and many social service agencies; and

WHEREAS, the State has obtained approval from CMS of a State Plan Amendment for the funding of ProShare and Certified Public Expenditure payments for the counties that will generate additional ProShare and Certified Public Expenditure revenue beyond what was budgeted by the counties for 2018 and that is expected to exceed the projected ProShare budgets for 2019 and 2020; and

WHEREAS, the Behavioral Health Transformation Waiver is to be funded through December 31, 2020,

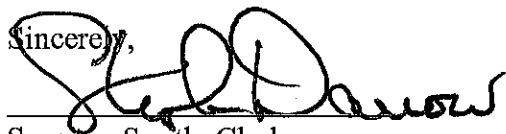
NOW THEREFORE, in order to support the programs and services that are benefiting Grafton County and its residents through the Integrated Delivery Networks, the authorized representatives of the County of Grafton, approve the following:

1. For calendar year 2018, a contribution of county funds that will not exceed 60% of the incremental increase in the State's payment to the county for the operation of the county nursing facility in excess of the budgeted and customary ProShare payment for 2018;
2. For the calendar years 2019 and 2020, no later than July 15th of those years and following payment by the Department of Health and Human Services of the county's ProShare and/or Certified Public Expenditure Payment and submission of a detailed description of the calculation of such payments, a contribution of county funds not to exceed 60% of the incremental increase in the State's payment to the county for the operation of the county nursing facility each year in excess of the customary ProShare payment for 2019 and 2020; and
3. For the three calendar years 2018, 2019 and 2020, the County Administrator is hereby authorized to work with the Department in order to structure any Intergovernmental Transfer from the counties to the state utilizing monies not previously federally matched in order to satisfy all applicable federal requirements.

A roll call vote was called. Fourteen (14) Reps., Abel, Almy, Bennett, Darrow, Dontonville, Ham, Ladd, Maes, Massimilla, Mulligan, Nordgren, Rand, Smith and Sykes were in favor. With the vote being fourteen (14) in favor and non in opposition the motion passes.

12:13 PM with no further business the meeting adjourned.

Sincerely,

A handwritten signature in black ink, appearing to read 'Suzanne Smith', written over a horizontal line.

Suzanne Smith, Clerk



Delegation - Vote on FY19 Budget

June 25th 2018

Sign In Sheet ~ **PLEASE PRINT**

1 Susan Amy Susan Amy
2 George Sykes
3 Ryan M. Abel
4 Kevin Mac
5 Erin Hennessy
6 STEPHEN DARROW
7 Victoria Schwaegler
8 STEVEN ROND
9 Mary Jane Mulligan
10 Nancy Bisley
11 Deb Meed
12 Bill Rippe
13 B. ...
14 Ann Landry
15 Nancy Plank
16 Audrey Gaudin
17 Kenneth Williams
18 Paris Beckett
19 PATRICIA HIGGINS
20 Craig Talone
21 DUANE BROWN
22 Rick Ladd
23 DAVID BINFORD
24 Andrew White
25 Bonnie Tarr
26 Karen Clough
27 Heather Burt
28 Linda Massimella
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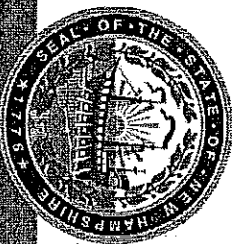
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Building Capacity for Transformation: New Hampshire's Behavioral Health Waiver

**County Presentation
June/July 2018**



Key Challenges

12/20

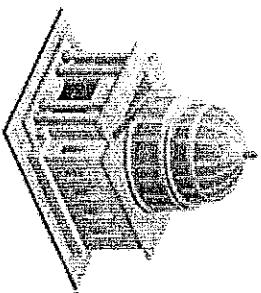
Significant challenges remain in meeting the needs of individuals with mental health and substance use disorders (SUD). Expansion of Medicaid to newly-eligible adults and of SUD benefits is a significant opportunity, but also places new demands on already overtaxed providers, underscoring the need for transformation.

Capacity Constraints	'Siloed' Behavioral and Physical Health	Gaps During Care Transitions
<input type="checkbox"/> Long wait lists: <ul style="list-style-type: none"> ▪ 2 - 10 weeks for residential treatment ▪ 26 days for outpatient counseling ▪ 49 days for outpatient counseling with prescribing authority <input type="checkbox"/> Limited SUD treatment options: <ul style="list-style-type: none"> ▪ In 2014, 92 percent of NH adults with alcohol dependence or abuse did not receive treatment, and four out of 13 public health regions had no residential SUD treatment programs ▪ 84% of NH adults with illicit drug dependent or abuse did not receive treatment <input type="checkbox"/> Excess demand for beds: <ul style="list-style-type: none"> ▪ New Hampshire Hospital operates at 100% capacity ▪ 2 out of 3 people admitted to NHH spend more than a day waiting in the ER before a bed is available 	<input type="checkbox"/> Limited integration: <ul style="list-style-type: none"> ▪ A 2015 review of physical and behavioral health integration in NH by Cherokee Health Systems found "while there are certainly pockets of innovation...overall there remains room for further advancement" <input type="checkbox"/> Workforce shortage: <ul style="list-style-type: none"> ▪ The Cherokee analysis highlighted an acute shortage in the workforce necessary for integrated care, including behaviorists with skills to work in the primary care setting 	<input type="checkbox"/> Lack of follow-up care: <ul style="list-style-type: none"> ▪ Between 2007 and 2012, the percent of patients hospitalized for a MH disorder who received follow-up care within 30 days of release deteriorated from 78.8 to 72.8% <input type="checkbox"/> Poor continuity: <ul style="list-style-type: none"> ▪ 48% of NH residents who leave a state correctional facility have parole revoked due to a substance use-related issue

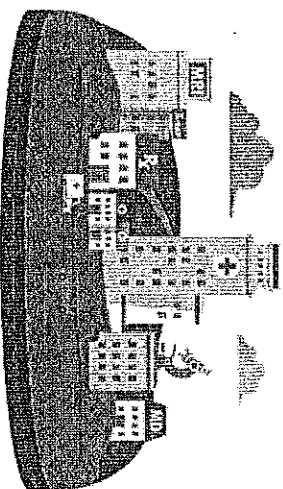
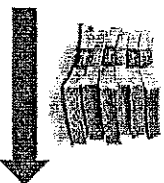


Delivery System Reform Incentive Program (DSRIP) Waivers: The Basics

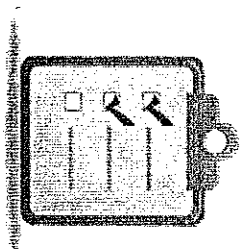
Using a Medicaid 1115 waiver, States fund networks of providers who meet metrics demonstrating improved patient outcomes and promoting delivery system reform.



State



Network of Providers



Project Metrics

Delivery System Reform Incentive Program (DSRIP) waivers are a key way to approach Medicaid delivery reform, among many other reform initiatives



Integrated Delivery Networks (IDNs)

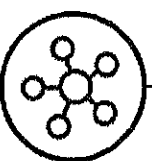


- New, regionally-based networks of providers called Integrated Delivery Networks ('IDNs') will drive system transformation by designing and implementing projects in a geographic region.
- IDNs will be organized into 7 regions throughout the State.
- Multiple IDNs may apply. It is anticipated that there will likely be 1 IDN in many areas of the state, but multiple IDNs may emerge in more heavily populated regions.

Key Elements



Participating Partners: Includes community-based social service organizations, hospitals, county facilities, physical health providers, and behavioral health providers (mental health and substance use).

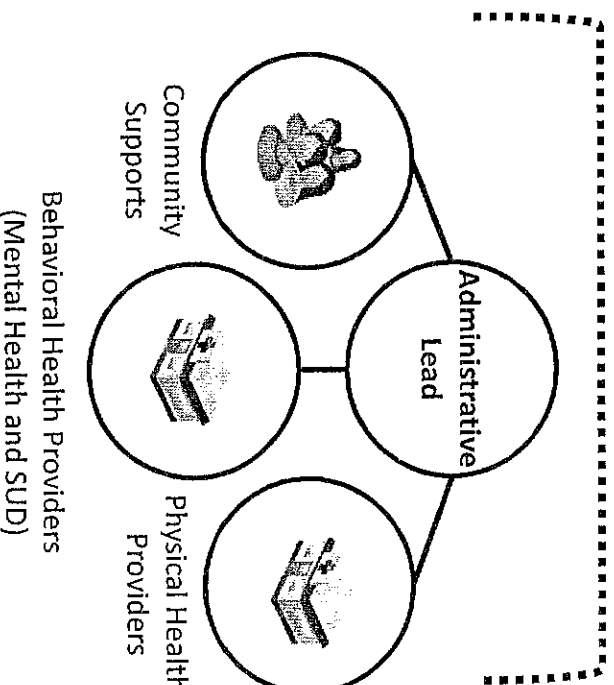


Structure: Administrative lead serves as coordinating entity for network of partners in planning and implementing projects.



Responsibilities: Design and implement projects to build behavioral health capacity; promote integration; facilitate smooth transitions in care; and prepare for alternative payment models.

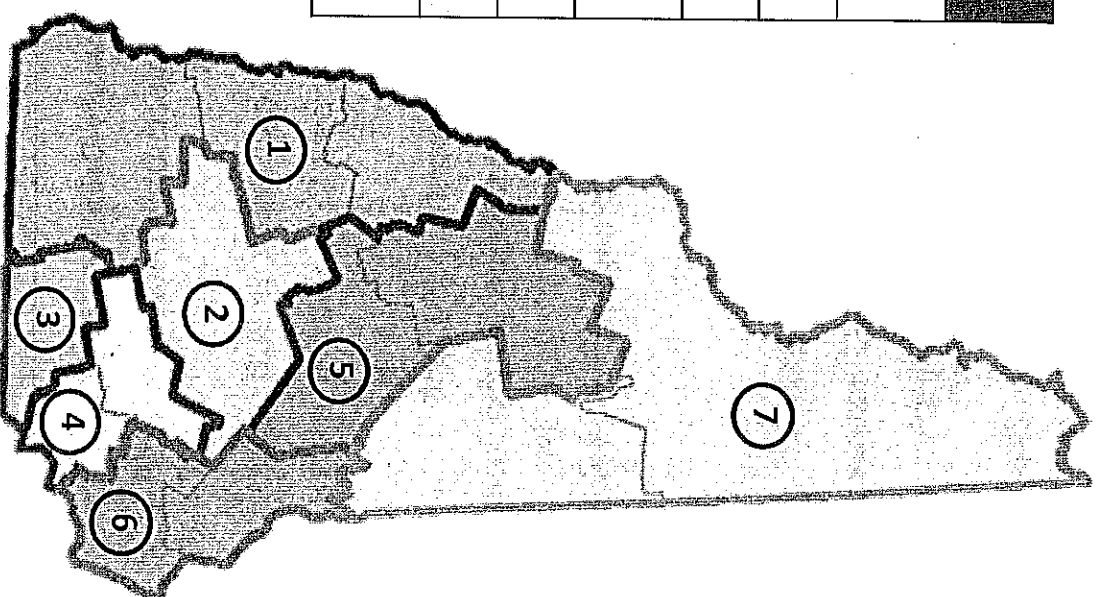
IDN



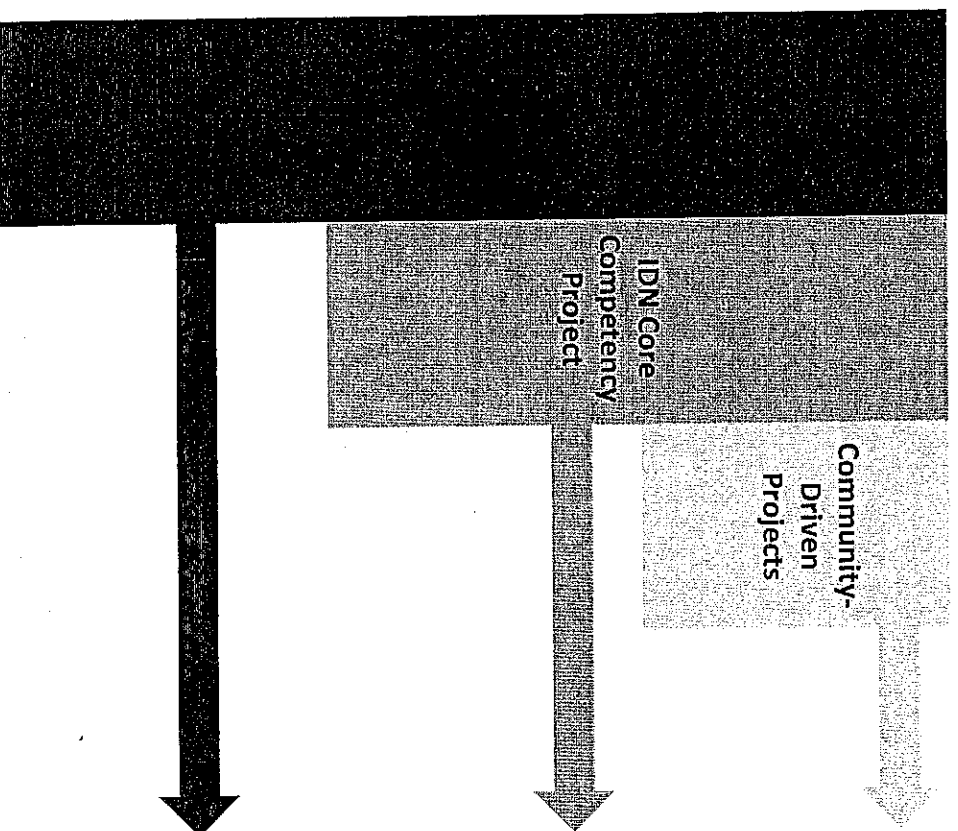
IDNs Will be Organized into 7 Regions

Illustrative IDN	Regional Public Health Networks (RPHN) Included	# of Medicaid members
1. Monadnock, Sullivan, Upper Valley	Greater Monadnock, Greater Sullivan County, Upper Valley	21,550
2. Capital	Capital Area	15,520
3. Nashua	Greater Nashua	19,110
4. Derry & Manchester	Greater Derry, Greater Manchester	34,900
5. Central, Winnipesaukee	Central NH, Winnipesaukee	15,230
6. Seacoast & Strafford	Strafford County, Seacoast	25,440
7. North Country & Carroll	North Country RHPN, Carroll County RHPN	15,300

Providers in each IDN region were encouraged to work together to form one IDN.



Project Menu Structure



Community-Driven Projects

- IDNs will select 3 projects from a menu that reflects community priorities
- One must be focused exclusively on SUD population
- IDN-led based on how best to implement in their communities

IDN Core Competency Project

- IDNs will participate in a mandatory project focused on integrating behavioral health and primary care
- IDN-led based on how best to implement in each IDN's community

State-Wide Projects

- IDNs will participate in 2 State-wide projects:
 1. Strengthen mental health and SUD workforce
 2. Develop health information technology infrastructure to support integration
- State-facilitated with coordination across IDNs



Funding for the Transformation Waiver

Key Funding Features:

- The transformation waiver provides up to \$150 million over 5 years.
 - State must meet statewide metrics in order to secure full funding beginning in 2018
 - State must keep per capita spending on Medicaid beneficiaries below projected levels over the five-year course of the waiver
- Up to 65% of Year 1 funding will be available for capacity building and planning.
- In Years 2-5, IDNs must earn payments by meeting metrics defined by DHHS and approved by CMS to secure full funding. Under the terms of New Hampshire's agreement with the federal government, this is not a grant program.
- A share of the \$150 million will be used for administration, learning collaboratives, and other State-wide initiatives.

	2016 (Year 1)	2017 (Year 2)	2018 (Year 3)	2019 (Year 4)	2020 (Year 5)	Total Funding
Capacity Building (Up To 65% of Year 1 Funding)	\$19,500,000	n/a	n/a	n/a	n/a	\$19,500,000
Other Funding (IDN payments, administrative expenses, etc.)	\$10,500,000	\$30,000,000	\$30,000,000	\$30,000,000	\$30,000,000	\$130,500,000
Percent at Risk for Performance	0%	0%	5%	10%	15%	
Dollar Amount at Risk for Performance	(\$0)	(\$0)	(\$1,500,000)	(\$3,000,000)	(\$4,500,000)	
TOTAL	\$150,000,000					



